

**MAMA'S KITCHEN**

a Non-Profit Organization

Financial Statements, Independent Auditor's Report  
and Uniform Guidance Reports

For the Years Ended June 30, 2025 and 2024

---

4669 Murphy Canyon Road  
Suite 130  
San Diego, CA 92123

---

858.467.4770  
Fax 858.467.4779

## **MAMA'S KITCHEN**

### **TABLE OF CONTENTS**

#### **YEARS ENDED JUNE 30, 2025 AND 2024**

	<u>Page</u>
Independent Auditor's Report on Financial Statements	1 – 3
Statements of Financial Position	4
Statements of Activities	5 – 6
Statements of Functional Expenses	7 – 8
Statements of Cash Flows	9
Notes to Financial Statements	10 – 28
Supplemental Information	29
Schedules of Expenditures of Federal Awards	30 – 32
Independent Auditor's Report on Internal Control Over Financial Reporting and On Compliance and Other Matters Based On an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	33 – 34
Independent Auditor's Report on Compliance For Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance	35 – 37
Schedule of Findings and Questioned Costs	38 – 41

**LING & BOUMAN, LLP**

Certified Public Accountants

4669 Murphy Canyon Road, Suite 130

San Diego, California 92123

Tel. (858) 467-4770 Fax (858) 467-4779

**INDEPENDENT AUDITOR'S REPORT**

To the Mama's Kitchen Board of Directors:

**Opinion**

We have audited the accompanying financial statements of Mama's Kitchen (a nonprofit organization) ("Mama's"), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Mama's as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Mama's and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Mama's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue

an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Mama's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Mama's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

## **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing

and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report for the year ended June 30, 2025 dated December 4, 2025, on our consideration of Mama's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Mama's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Ling & Bowman, LLP". The signature is cursive and fluid, with "Ling" and "Bowman" connected by a horizontal line.

December 4, 2025  
San Diego, California

**MAMA'S KITCHEN**  
**A Not-for-Profit Organization**  
**Statements of Financial Position**  
**As of June 30, 2025 and 2024**

---

	<u>2025</u>	<u>2024</u>
<b><u>Assets</u></b>		
Current Assets:		
Cash and cash equivalents	\$ 578,186	\$ 230,298
Investments in marketable securities available for sale	7,242,603	7,932,451
Accounts receivable - net	1,118,991	575,682
Inventory	105,119	204,373
Prepaid expenses	<u>140,192</u>	<u>293,301</u>
Total current assets	9,185,091	9,236,105
Long-term investments	145,155	144,240
Grants receivable	-	370,000
Property and equipment - net	2,174,589	1,998,125
Other assets - net	<u>181,212</u>	<u>348,276</u>
Total Assets	<u><u>\$ 11,686,047</u></u>	<u><u>\$ 12,096,746</u></u>
<b><u>Liabilities and Net Assets:</u></b>		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 412,929	\$ 443,355
Line of credit payable	<u>109,064</u>	<u>-</u>
Total current liabilities	521,993	443,355
Net Assets:		
Without donor restrictions	10,734,657	10,913,406
With donor restrictions	<u>429,397</u>	<u>739,985</u>
Total net assets	<u><u>11,164,054</u></u>	<u><u>11,653,391</u></u>
Total Liabilities and Net Assets	<u><u>\$ 11,686,047</u></u>	<u><u>\$ 12,096,746</u></u>

---

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
**A Not-for-Profit Organization**  
**Statement of Activities**  
**For the Year Ended June 30, 2025**

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUE, GAINS AND OTHER SUPPORT:</b>			
Contract Revenues:			
Government Revenues:			
County of San Diego - Ryan White	\$ 601,208	\$ -	\$ 601,208
County of San Diego - HOPWA	193,017	-	193,017
Cities (Other) - CDBG	140,809	-	140,809
CA DHCS - PATH	207,320		
Other Governmental Grants	33,150	-	33,150
Non-Government	<u>716,729</u>	-	<u>716,729</u>
Total Contract Revenues	<u>1,892,233</u>	-	<u>1,892,233</u>
Contributions	2,980,365	500,865	3,481,230
Donation in-kind	38,992	-	38,992
Donated services	486,564	-	486,564
Special events, net of direct expenses	(46,654)	-	(46,654)
Released from restriction by payment	<u>812,368</u>	<u>(812,368)</u>	-
Total Revenue and Other Support	<u>6,163,868</u>	<u>(311,503)</u>	<u>5,852,365</u>
<b>EXPENSES:</b>			
Program services	6,247,306	-	6,247,306
Management and general	430,653	-	430,653
Fundraising	<u>231,721</u>	-	<u>231,721</u>
Total Expenses	<u>6,909,681</u>	-	<u>6,909,681</u>
Change in Net Assets Before Non-operating Activities	(745,813)	(311,503)	(1,057,316)
<b>NON-OPERATING ACTIVITIES:</b>			
Loss on sale of assets	(110,932)	-	(110,932)
Investment income	237,882	-	237,882
Net realized and unrealized gain on investments	<u>440,114</u>	<u>915</u>	<u>441,029</u>
Total Non-Operating Activities	<u>567,064</u>	<u>915</u>	<u>567,979</u>
Change in Net Assets	(178,749)	(310,588)	(489,337)
Net Assets, Beginning of Year	<u>10,913,406</u>	<u>739,985</u>	<u>11,653,391</u>
Net Assets, End of Year	<u>\$ 10,734,657</u>	<u>\$ 429,397</u>	<u>\$ 11,164,054</u>

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
**A Not-for-Profit Organization**  
**Statement of Activities**  
**For the Year Ended June 30, 2024**

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUE, GAINS AND OTHER SUPPORT:</b>			
Contract Revenues:			
Government Revenues:			
County of San Diego - Ryan White	\$ 623,434	\$ -	\$ 623,434
County of San Diego - HOPWA	194,179	-	194,179
Cities (Other) - CDBG	89,781	-	89,781
CA DHCS - PATH	581,377	-	581,377
Other Governmental Grants	38,344	-	38,344
Non-Government	<u>338,607</u>	<u>-</u>	<u>338,607</u>
Total Contract Revenues	1,865,722	-	1,865,722
Contributions	2,383,884	234,836	2,618,720
Donation in-kind	31,543	-	31,543
Donated services	512,554	-	512,554
Special events, net of direct expenses	(4,936)	-	(4,936)
Released from restriction by payment	690,734	<u>(690,734)</u>	<u>-</u>
Total Revenue and Other Support	<u>5,479,501</u>	<u>(455,898)</u>	<u>5,023,603</u>
<b>EXPENSES:</b>			
Program services	5,823,490	-	5,823,490
Management and general	267,320	-	267,320
Fundraising	<u>293,986</u>	<u>-</u>	<u>293,986</u>
Total Expenses	<u>6,384,796</u>	<u>-</u>	<u>6,384,796</u>
Change in Net Assets Before Non-operating Activities	(905,295)	(455,898)	(1,361,193)
<b>NON-OPERATING ACTIVITIES:</b>			
Investment income	230,636	-	230,636
Net realized and unrealized gain on investments	<u>577,120</u>	<u>608</u>	<u>577,728</u>
Total Non-Operating Activities	<u>807,756</u>	<u>608</u>	<u>808,364</u>
Change in Net Assets	(97,539)	(455,290)	(552,829)
Net Assets, Beginning of Year	<u>11,010,945</u>	<u>1,195,275</u>	<u>12,206,220</u>
Net Assets, End of Year	<u>\$ 10,913,406</u>	<u>\$ 739,985</u>	<u>\$ 11,653,391</u>

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
**a Not-for-Profit Organization**  
**Statement of Functional Expenses**  
**For the Year Ended June 30, 2025**

---

	SUPPORTING SERVICES			
	Program Services	Management & General	Fundraising	Total
Salaries and wages	\$ 2,286,776	\$ 53,841	\$ 114,643	\$ 2,455,260
Payroll taxes	190,697	3,483	8,883	203,064
Employee benefits	<u>38,987</u>	<u>97,648</u>	<u>7,123</u>	<u>143,758</u>
 Total Salary and Related Expense	 2,516,460	 154,972	 130,649	 2,802,081
Food and packaging costs (net)	2,431,021	-	-	2,431,021
Advertising, printing & publications	66	53,070	-	53,137
Bank/Credit card fees	15,464	32,294	652	48,410
Client expense	72,865	-	-	72,865
Depreciation and amortization	246,764	1,132	8,778	256,674
Donor cultivation	-	40,834	-	40,834
Donated services & in-kind	505,625	-	19,930	525,555
Information technology	102,853	13,742	44,993	161,588
Insurance	78,462	30,094	2,918	111,474
Interest Expense	324	-	-	324
Investment advisory fees	-	44,661	-	44,661
Legal and professional	(4,932)	41,035	-	36,103
Memberships, subscriptions, professional development	444	3,314	1,987	5,745
Occupancy	190,446	2,722	14,059	207,227
Office expense	29,451	3,402	7,502	40,355
Vehicle expense	18,326	-	-	18,326
Volunteer expense	26,878	9,381	252	36,511
Miscellaneous	<u>16,791</u>	<u>-</u>	<u>-</u>	<u>16,791</u>
 Total Expenses	 <u>\$ 6,247,306</u>	 <u>\$ 430,653</u>	 <u>\$ 231,721</u>	 <u>\$ 6,909,681</u>

---

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
**a Not-for-Profit Organization**  
**Statement of Functional Expenses**  
**For the Year Ended June 30, 2024**

---

	SUPPORTING SERVICES			
	Program Services	Management & General		Total
		Fundraising		
Salaries and wages	\$ 1,998,066	\$ 40,726	\$ 98,138	\$ 2,136,930
Payroll taxes	158,139	3,242	7,381	168,762
Employee benefits	<u>82,862</u>	<u>41,474</u>	<u>34,526</u>	<u>158,862</u>
 Total Salary and Related Expense	 2,239,067	 85,442	 140,045	 2,464,554
 Food and packaging costs (net)	 2,358,062	 -	 -	 2,358,062
Advertising, printing & publications	-	52,499	-	52,499
Bank/Credit card fees	14,834	27,706	625	43,165
Client expense	64,192	-	-	64,192
Depreciation and amortization	164,043	1,139	26,276	191,458
Donor cultivation & direct mail	-	-	26,249	26,249
Donated services & in-kind	514,562	-	29,535	544,097
Information technology	80,485	11,346	37,984	129,815
Insurance	58,061	5,614	2,445	66,120
Investment advisory fees	10,934	10,933	10,933	32,800
Legal and professional	47,627	70,388	441	118,456
Memberships, subscriptions, professional development	6,804	682	1,946	9,432
Occupancy	184,161	3,244	9,571	196,976
Office expense	36,347	1,504	4,675	42,526
Vehicle expense	14,826	-	-	14,826
Volunteer expense	27,472	789	538	28,799
Miscellaneous	<u>2,013</u>	<u>(3,966)</u>	<u>2,723</u>	<u>770</u>
 Total Expenses	 <u>\$ 5,823,490</u>	 <u>\$ 267,320</u>	 <u>\$ 293,986</u>	 <u>\$ 6,384,796</u>

---

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
**A Not-for-Profit Organization**  
**Statements of Cash Flows**  
**For the Years Ended June 30, 2025 and 2024**

	<u>2025</u>	<u>2024</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Decrease in Net Assets	\$ (489,337)	\$ (552,829)
Adjustments to reconcile changes in net assets to net cash (used in) provided by operating activities:		
Depreciation and amortization	256,674	191,458
Investments in marketable securities		
available for sale	(279,912)	934,615
Loss on sale of assets	110,932	-
(Increase) Decrease in:		
Accounts receivable - net	(543,310)	129,548
Prepaid expenses and other	153,109	(246,917)
Inventory	99,254	(39,268)
Deposits	-	118,490
Long-term investments	(915)	(608)
Grants Receivable	370,000	-
(Decrease) Increase in:		
Accounts payable and accrued expenses	<u>(30,425)</u>	<u>161,560</u>
Net cash (used in) provided by operating activities	<u>(353,930)</u>	<u>696,049</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from line of credit - net	109,064	-
Net cash provided by investing activities	<u>109,064</u>	<u>-</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchase of investments in marketable securities		
available for sale	(2,080,175)	(4,629,781)
Proceeds from sale of investments in marketable securities available for sale	3,049,935	3,815,841
Proceeds from sale of assets	1,127	-
Purchase of property and equipment	(378,133)	(88,334)
Purchase of other assets	-	(230,401)
Net cash provided by (used in) investing activities	<u>592,754</u>	<u>(1,132,675)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	347,888	(436,626)
Cash and cash equivalents, beginning of the year	<u>230,298</u>	<u>666,924</u>
Cash and cash equivalents, end of the year	<u>\$ 578,186</u>	<u>\$ 230,298</u>
<b>Supplemental Disclosure of cash flow information:</b>		
Cash payments for interest	<u>\$ 324</u>	<u>\$ -</u>

See accompanying notes to financial statements.

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

**Note 1 – Organization and Summary of Significant Accounting Policies**

**Nature of Activities**

Mama's Kitchen (the "Organization") is a nonprofit organization incorporated on September 28, 1990 in California. The Organization is governed by a non-compensated board of directors and provides services across San Diego County.

The mission statement: Mama's Kitchen believes that everyone is entitled to the basic necessity of life – nutritious food. Our services improve the health and well-being of individuals and families vulnerable to malnutrition due to critical illness.

The Organization was the first in California and second in the nation to receive the Food is Medicine Coalition designation as an accredited medically tailored meal provider.

Consistent with the mission, the following services are provided:

1. Home delivered meals that are medically tailored to address the health challenges of people living with HIV, cancer, heart disease, Type II diabetes, and kidney disease. This service is funded by a combination of government grants, private and corporate foundations, individual contributions, and other smaller revenue sources. Medically tailored meals are meals approved by a Registered Dietician Nutritionist ("RDN") and reflect an appropriate diet based on diagnosis, symptoms, allergies, medication management, and side effects to ensure the best possible health outcomes.
2. Medical Nutrition Therapy ("MNT") is provided by our RDN's and includes nutrition assessment and screening, dietary/nutritional evaluation, food per medical provider's recommendations, and nutrition education. This service is provided on a one-on-one basis.

During the 12 months ended June 30, 2025 the Organization delivered 891,417 meals, provided 986 emergency food assistance bags, and provided MNT to 576 clients.

During the 12 months ended June 30, 2024 the Organization delivered 900,026 meals, provided 1,147 emergency food assistance bags, and provided MNT to 799 clients.

**Financial Statement Presentation and Basis of Accounting**

The financial statements are prepared in accordance with the American Institute of Certified Public Accountants Audit and Accounting Guide for Not-for-Profit Organizations. Financial statement preparation follows the recommendations of the

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) 958 *Financial Statements of Not-for-Profit Organizations*. Under ASC 958, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

The accompanying financial statements have been prepared on the accrual basis in conformity with generally accepted accounting principles. Accordingly, the financial statements reflect all significant receivables, payables, and other liabilities.

**Cash and Cash Equivalents and Concentration of Credit Risk**

For purposes of the Statements of Cash Flows, Mama's Kitchen considers all highly liquid investments with an initial maturity date of three months or less to be cash equivalents. Amounts in the bank accounts which exceed the United States Federal Deposit Insurance Corporation insured limit of \$250,000 total approximately \$327,000 at June 30, 2025.

**Investments in Marketable Securities Available for Sale and Concentration of Credit Risk and Uncertainties**

The Organization invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect balances and the amounts reported in the statement of financial position.

The Organization also invests in the securities of foreign companies or companies with significant operations in foreign countries, which involve additional special risks and considerations not typically associated with investing in U.S. companies. These risks include but are not limited to devaluation of currencies, less reliable information about issuers, different securities transaction regulations, clearance and settlement practices, and possibly adverse political and economic developments. Moreover, the securities of many foreign companies may be less liquid and their prices more volatile than those securities of comparable U.S. companies.

**Inventory**

The inventory consists of meal containers, dry and frozen foods, and other food products. Inventory is valued using the First-In First-Out (FIFO) method. As of June 30, 2025 and 2024, inventory was valued at \$105,119 and \$204,373, respectively.

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Property and Equipment - net

Property and equipment acquisitions in excess of \$1,000 per the Organization's capitalization policy are capitalized and recorded at cost when purchased. The fair market value of donated fixed assets is similarly capitalized. Depreciation is provided over the estimated useful life of each class of assets (3 to 30 years) and is computed using the straight-line method. The Organization's expenditures for ordinary repairs and maintenance and planned major maintenance are charged to operations as incurred. Depreciation expense for the years ended June 30, 2025 and 2024 was \$206,344 and \$159,816, respectively.

Impairment of Long-Lived Assets

The Organization accounts for impairment of long-lived assets in accordance with FASB ASC No. 360, "Property, Plant, and Equipment." ASC No. 360 requires that long-lived assets be reviewed for impairment whenever events or changes in circumstances indicate that the book value of the asset may not be recoverable. The Organization evaluates at each balance sheet date whether events and circumstances have occurred that indicate possible operational impairment. In accordance with ASC No. 360, the Organization uses an estimate of the future undiscounted net cash flows of the related asset or asset grouping over the remaining life in measuring whether its operating assets are recoverable. An impairment is recognized when future undiscounted cash flows of assets are estimated to be insufficient to recover their related carrying value. The Organization considers continued operating losses, or significant and long-term changes in business conditions, to be its primary indicators of potential impairment. In measuring impairment, the Organization looks to quoted market prices, if available, or the best information available in the circumstances. At June 30, 2025 and 2024, the Organization has determined that there is no impairment of assets.

Intangible Assets – net

Intangible assets cost of \$301,102 and \$305,777 are included in Other assets – net as of December 31, 2025 and 2024, respectively, and are amortized over the estimated useful life of three to five years. Accumulated amortization totaled \$142,897 and \$92,567 as of June 30, 2025 and 2024. Amortization expense for year ended June 30, 2025 and 2024 totaled \$50,330 and \$31,642, respectively.

Compensated Absences

Employees of Mama's Kitchen are entitled to compensated absences depending on the length of service and other factors. Such absences consist of accrued vacation and sick

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

time; the unused accrued vacation is payable upon termination or retirement. As of June 30, 2025 and 2024, accrued vacation payable was \$120,095 and \$126,511, respectively and are included in Accounts payable and accrued expenses on the Statement of Financial Position.

**Contributions, Promises to Give and Capital Projects**

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Contributions are recognized when the donor makes a promise to give, in substance and unconditionally. It is the Organization's policy to treat donor-restricted contributions whose restrictions are met in the same reporting period as net assets without donor restrictions. Donations that are not expended in the current year are classified as net assets with donor restrictions.

Capital project contributions include amounts contributed to meet the debt service on the Organization's headquarters as well as specific equipment purchases.

Unconditional promises to give are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

**Concentration of Revenue**

In 2025 and 2024, Mama's Kitchen received approximately 18% and 26% of its total revenue from government agencies for the Home Delivered Meal Program. In 2025, Mama's Kitchen was informed that the County of San Diego would not be exercising contract option years for the Housing Opportunities for People with AIDS program. This represents approximately \$200,000 in annual revenue. The remaining revenues from other contracts with the County of San Diego may also be subject to future cancellation as funding is contingent upon appropriations of the Federal Government.

In 2025 and 2024 Mama's Kitchen received approximately 11% and 6% of its total revenue from contracts with Managed Care plans. The contracts with the Managed Care plans are ongoing until terminated by either party.

In 2025 and 2024, Mama's Kitchen also received approximately 71% and 68% of its total revenue from fund-raising activities, investment income, contributions from private foundations, local community support and other contract revenues.

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Donated Services

The criteria for recognizing donated services in accordance with FASB ASC 958, *Accounting for Contributions Received and Contributions Made*, are if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization.

*Fiscal year ended June 30, 2025:*

The Organization received approximately 27,540 donated hours and 233,825 miles driven from 596 volunteers for various services including food preparation, packaging and staging prepared meals and home delivery to more than 3,019 individuals at high risk of hunger and malnutrition. The value of donated hours is \$1,105,442 (1) and the value of donated miles is \$163,678 (2).

*Fiscal year ended June 30, 2024:*

The Organization received approximately 27,059 donated hours and 233,167 miles driven from 667 volunteers for various services including food preparation, packaging and staging prepared meals and home delivery to more than 2,853 individuals at high risk of hunger and malnutrition. The value of donated hours is \$1,044,748 (1) and the value of donated miles is \$156,222 (2).

However, not all of these services met the criteria established by FASB ASC 958 and therefore are not recorded in the financial statements. The donated services that can be recorded in the financial statements, specifically for meal delivery, are discussed in Note 11.

- (1) Calculated using the 2025 and 2024 Volunteer Hour Value for California as published by The Independent Sector.
- (2) Calculated using the IRS Standard Mileage Rate of \$0.67 for the period July 1 through December 31, 2024 and \$0.70 for the period January 1 through June 30, 2025 for fiscal 2025, and \$0.655 for the period July 1 through December 31, 2023 and \$0.67 for the period January 1 through June 30, 2024 for fiscal 2024.

Advertising and Marketing

Advertising and marketing are charged to expense as incurred.

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Functional Allocation of Expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Recent Accounting Pronouncements

The FASB codifies the various sources of Generally Accepted Accounting Principles (“GAAP”) into the ASC. Any updates to the ASC are communicated through Accounting Standards Updates (“ASU”). In 2023, 2024 and 2025 and up to the date of the independent auditor’s report, the FASB has issued various ASUs for which the majority are not pertinent to the operations of the Organization. Those ASUs that are pertinent have been adopted (see Accounting Pronouncements Adopted) or will be adopted in future years in accordance with the update provisions and are not expected to have any impact on the financial condition, results of operations or cash flows of the Organization.

Reclassifications

Certain reclassifications have been made to the fiscal year ended June 30, 2024 financial statements to conform to the fiscal year ended June 30, 2025 presentation.

Date of Managements Review

Subsequent events were evaluated through December 4, 2025, which is the financial statement issuance date.

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

**Note 2 – Statement of Financial Position Details at June 30, 2025 and 2024**

	<u>2025</u>	<u>2024</u>
Prepaid expenses and other:		
Prepaid insurance	\$ 34,169	\$ 32,308
Prepaid equipment	31,739	233,918
Software maintenance	57,784	24,018
Cleaning & other services	<u>16,500</u>	<u>3,057</u>
Total prepaid expenses	<u>\$ 140,192</u>	<u>\$ 293,301</u>
Property and Equipment – at Cost:		
Land	\$ 176,700	\$ 176,700
Building and improvements	2,773,705	2,739,519
Furniture and fixtures	1,059,554	710,932
Vehicles	<u>162,132</u>	<u>162,132</u>
	4,172,091	3,789,283
Accumulated Depreciation	<u>(1,997,502)</u>	<u>(1,791,158)</u>
Net Property and Equipment	<u>\$2,174,589</u>	<u>\$1,998,125</u>
Other assets – net		
Donated artwork held for sale	\$ 23,007	\$ 135,068
Intangible assets - net	<u>158,205</u>	<u>213,208</u>
Total other assets – net	<u>\$ 181,212</u>	<u>\$ 348,276</u>
Accounts payable and accrued expenses		
Accounts payable	\$ 156,487	\$ 187,279
Accrued payroll	108,434	97,136
Accrued vacation	120,095	126,511
Accrued other	<u>27,913</u>	<u>32,429</u>
Total accounts payable and accrued expenses	<u>\$ 412,929</u>	<u>\$ 443,355</u>

**Note 3 – Contracts Awarded and Contingency**

During fiscal 2025 and 2024, Mama's Kitchen was under contract with the San Diego County Department of Health and Human Services (“County of San Diego”), the City of San Diego Economic Development Department (“City of San Diego”) and the Cities of

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Vista, El Cajon, Escondido and Chula Vista Housing Divisions (“Cities”), all of which are referred to as the Agencies (the “Agencies”), to provide home delivered meals and other nutrition services. Under the Agencies contracts, services provided are limited to the County of San Diego.

The Agencies contracts for the year ending June 30, 2025 are subject to the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (“Uniform Guidance”).

The Agencies contracts are subject to periodic review by the Agencies to substantiate that invoices submitted are properly supported. These reviews will periodically result in minor discrepancies for which Mama's Kitchen will have to repay the Agencies should any discrepancies exist. During the fiscal year ended June 30, 2025 and 2024, no findings by the Agencies were considered to be material adjustments.

The Agencies contract awards are subject to renewal annually, and there can be no assurance that similar contracts, if any, will be awarded in the future.

Mama's Kitchen has been awarded similar Agency contracts totaling approximately \$995,984 for the fiscal year ended June 30, 2026.

#### **Note 4 - Income Taxes**

##### Income Taxes Status

Mama's Kitchen is a private not-for-profit corporation organized under the laws of the State of California. As a Section 501(c)(3) organization, it is exempt from income taxes on the basis that it qualifies for exemption under Section 501(a) of the Internal Revenue Code, and Section 23701(d) of the State Revenue and Taxation Code on revenues, gains and other support used for charitable purposes.

##### Uncertain Tax Positions

The accounting standards on accounting for uncertainty in income taxes address the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under that guidance, Mama's Kitchen may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities based on the technical merits of the position. Examples of tax positions include the tax-exempt status of

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

the Organization and various position related to the potential sources of unrelated business taxable income. The tax benefits recognized in the financial statements from a tax position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. There were no unrecognized tax benefits identified or recorded as liabilities for the years ended June 30, 2025 and 2024.

Management has considered its tax position and believes that all of the positions taken in its exempt organization tax returns will be sustained upon examination.

Mama's Kitchen files its Form 990 in the U.S. federal jurisdiction and a copy of it with the Office of the State's Attorney General for the State of California. Mama's Kitchen is no longer subject to examination by the Internal Revenue Service and the State of California for years before 2020 and 2019, respectively.

**Note 5 – Investments in Marketable Securities Available for Sale**

Investments in marketable debt and equity securities available-for-sale are being reported at fair value based upon quoted market prices on national stock exchanges. Unrealized net holding gains totaled \$813,587 and \$755,868 for the years ended June 30, 2025 and 2024, respectively. Activity in unrealized holding gains and losses for the years ended June 30, 2025 and 2024 is as follows:

	<u>Unrealized Holding Gains (Losses)</u>
Unrealized holding losses at July 1, 2023	\$ (23,297)
Unrealized holding gains for the year	<u>755,868</u>
Unrealized holding gains at June 30, 2024	732,571
Unrealized holding gains for the year	<u>81,016</u>
Unrealized holding gains at June 30, 2025	<u>\$ 813,587</u>

Investments in marketable securities available for sale are held for investment gains and for future needs of the Organization. (See Note 9 for unrealized net holding gains on permanently restricted endowment funds.)

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

Gross realized gains (losses) on available-for-sale securities included in revenue totaled \$360,928 and \$(178,139) for the years ended June 30, 2025 and 2024, respectively. Gains or (losses) are recognized via the specific identification method.

Fair values of investments in equity securities are included on the Statements of Financial Position as follows:

	<u>2025</u>	<u>2024</u>
Investments in marketable securities available for sale	\$7,242,603	\$7,932,451
Long-term investments	<u>145,155</u>	<u>144,240</u>
<b>Total</b>	<b><u>\$7,387,758</u></b>	<b><u>\$8,076,691</u></b>

At June 30, 2025, the cost basis and estimated fair values of investments in equity securities are set forth in the following table. The cost basis approximates the amortized costs for securities purchased at a price equal to the stated face amount, plus a premium or less a discount.

	<u>Cost Basis</u>	<u>Gross Unrealized Gains</u>	<u>Gross Unrealized (Losses)</u>	<u>Estimated Fair Value</u>
Cash and cash equivalents	\$ 131,722	\$ -	\$ -	\$ 131,722
Domestic common stocks	2,131,923	792,239	-	2,924,162
Managed equity mutual funds	772,219	53,726	-	825,945
Preferred stocks	394,778	-	(49,479)	345,299
Asset backed securities	553,424	2,533	-	555,957
Real estate investment trusts	165,647	-	(12,675)	152,972
Managed equity bond funds				
US Government backed	1,561,982	12,309	-	1,574,291
Corporate	843,236	14,019	-	857,255
San Diego Foundation Balanced Pool	<u>20,155</u>	<u>-</u>	<u>-</u>	<u>20,155</u>
<b>Total</b>	<b><u>\$6,575,086</u></b>	<b><u>\$874,826</u></b>	<b><u>\$(62,154)</u></b>	<b><u>\$7,387,758</u></b>

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

At June 30, 2024, the cost basis and estimated fair values of investments in equity securities are set forth in the following table. The cost basis approximates the amortized costs for securities purchased at a price equal to the stated face amount, plus a premium or less a discount.

	<u>Cost Basis</u>	<u>Gross Unrealized Gains</u>	<u>Gross Unrealized (Losses)</u>	<u>Estimated Fair Value</u>
Cash and cash equivalents	\$ 190,658	\$ -	\$ -	\$ 190,658
Domestic common stocks	2,547,030	830,564	-	3,377,594
Managed equity mutual funds	803,921	1,189	-	805,110
Preferred stocks	576,942	-	(64,633)	512,309
Asset backed securities	582,149	-	(6,416)	575,733
Real estate investment trusts	159,767	-	(8,904)	150,863
Managed equity bond funds				
US Government backed	1,543,332	-	(7,499)	1,535,833
Corporate	921,081	-	(11,730)	909,351
San Diego Foundation Balanced Pool	<u>19,240</u>	<u>-</u>	<u>-</u>	<u>19,240</u>
<b>Total</b>	<b><u>\$7,344,120</u></b>	<b><u>\$831,753</u></b>	<b><u>\$(99,182)</u></b>	<b><u>\$8,076,691</u></b>

**Note 6 – Fair Value of Investments**

The FASB issued ASC No. 820 (ASC 820), Fair Value Measurements that establishes a framework for measuring fair value in accordance with accounting principles generally accepted in the United States of America, and expands disclosures about fair value measurements.

ASC 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC 820 also establishes a fair value hierarchy which requires an entity

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

**Level 1:** Quoted prices (unadjusted) of identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

**Level 2:** Significant other observable inputs other than level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.

**Level 3:** Significant unobservable inputs that reflect the Organization's own assumptions about the assumptions that market participants would use in pricing an asset or liability. Assets measured at fair value on a recurring basis are summarized below:

Fair Value Measurement at June 30, 2025, Using

	Quoted Price in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs	
	<u>Total</u>	<u>(Level 1)</u>	<u>(Level 2)</u>	<u>(Level 3)</u>
UBS Financial Services, Inc. ("UBS") Investments				
Cash Portfolio	\$ 131,732	\$ 131,732	\$ -	\$ -
UBS Investment Accounts				
Equities	2,924,162	2,924,162	-	-
Mutual Funds	825,945	825,945	-	-
Fixed Income Investments	3,485,764	3,505,919	-	-
San Diego Foundation				
Endowment, Balanced Pool	20,155	-	20,155	-
Total Investments	<u>7,256,026</u>	<u>7,235,871</u>	<u>20,155</u>	<u>-</u>
Total Cash and Investments	<u>\$ 7,387,758</u>	<u>\$ 7,367,603</u>	<u>\$ 20,155</u>	<u>\$ -</u>

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

Fair Value Measurement at June 30, 2024, Using

	Quoted Price in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs	
	<u>Total</u>	<u>(Level 1)</u>	<u>(Level 2)</u>	<u>(Level 3)</u>
<b>UBS Financial Services, Inc.</b>				
("UBS") Investments				
Cash Portfolio	<u>\$ 190,658</u>	<u>\$ 190,658</u>	<u>\$ _____</u>	<u>\$ _____</u>
<b>UBS Investment Accounts</b>				
Equities	3,377,594	3,377,594	-	-
Mutual Funds	805,110	805,110	-	-
Fixed Income Investments	3,684,089	3,684,089	-	-
<b>San Diego Foundation</b>				
Endowment, Balanced Pool	<u>19,240</u>	<u>_____</u>	<u>19,240</u>	<u>_____</u>
Total Investments	<u>7,886,033</u>	<u>7,866,793</u>	<u>19,240</u>	<u>_____</u>
<b>Total Cash and Investments</b>	<b><u>\$ 8,076,691</u></b>	<b><u>\$ 8,057,451</u></b>	<b><u>\$ 19,240</u></b>	<b><u>\$ _____</u></b>

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined based upon quoted market prices.

**Note 7 – Accounts Receivable - net**

Accounts receivable - net as of June 30, 2025, 2024 and 2023 were \$1,118,991, \$575,682 and \$705,228, respectively. Receivables consisted of the following:

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

	<u>2025</u>	<u>2024</u>
County of San Diego	\$ 119,741	\$ 142,422
Single Corporate Foundation	125,000	370,000
Estates of Two Individuals	407,308	-
Other Entities	<u>466,942</u>	<u>63,260</u>
 Total	 <u>\$ 1,118,991</u>	 <u>\$ 575,682</u>

Management determined that no allowance for doubtful accounts was necessary.

**Note 8 – Revolving Line of Credit**

The Organization has a \$1,000,000 revolving Line of Credit with UBS secured by the Organization's investments. Bank advances on the credit line are payable on demand and carry a UBS Variable Rate + 1.75% interest rate (6.179% APR at June 30, 2025). As of June 30, 2025 there was \$109,064 outstanding on the line of credit. There were no amounts outstanding on the Line of Credit at June 30, 2024 respectively.

**Note 9 – Net Assets With Donor Restrictions**

The Organization held contributions with donor restrictions totaling \$429,397 and \$739,985 as of June 30, 2025 and 2024, respectively. Per donor imposed restrictions, the funds usage is restricted to a specific purpose and/or program. The Organization received restricted donations totaling \$501,780 and \$235,444 as of June 30, 2025 and 2024, and utilized \$812,368 and \$690,734 of funds with donor restrictions as of June 30, 2025 and 2024, respectively.

Net assets with donor restrictions are composed of the following:

	<u>2025</u>	<u>2024</u>
Subject to expenditure for specified time or purpose – 1 year or less	\$ 284,242	\$ 595,745
Mama's Kitchen Endowment – permanent	125,000	125,000
The San Diego Foundation Endowment – permanent	<u>20,155</u>	<u>19,240</u>
 Total Net Assets with Donor Restrictions	 <u>\$ 429,397</u>	 <u>\$ 739,985</u>

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

Endowment Funds

Mama's Kitchen has two separate endowment funds; one is maintained by The San Diego Foundation and the other is pooled with other investments. Both endowments were created to support the Organization's operations as a whole and not for any specific purpose. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of Mama's Kitchen has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization would consider the funds to be underwater if the fair value of the funds are less than the sum of (1) the original value of initial and subsequent gifts donated to the funds and (2) any accumulations to the funds that are required to be maintained in perpetuity in accordance with applicable donor gift instructions. The Organization has interpreted UPMIFA to permit spending from underwater funds in accordance with prudent measures required under the law. The funds are not currently underwater.

In accordance with UPMIFA, Mama's Kitchen considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purpose of the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organization, and (7) the investment policies of the Organization.

Mama's Kitchen has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding for operations supported by its endowments while seeking to maintain the principal of the endowment assets. Within prudent investment principles, in selecting FDIC insured institutions for cash, CDs, and similar liquid investments, the Board may take into consideration factors other than the rate of return. Such factors may include, but are not limited to, the institution's community involvement, support of Mama's Kitchen, and similar factors the Board deems prudent under the circumstances, so long as the general rate of return received is similar to that of other institutions.

At such time as investments are made in the US equities market, and consistent with prudent investment standards and safety, Mama's Kitchen shall seek to achieve above the market average rate of return as defined by the S&P 500 index while assuming a moderate level of investment risk. Actual returns in any given year may vary due to economic and other market conditions.

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

The composition of endowment net assets and the changes in endowment net assets as of June 30, 2025 and 2024 are as follows:

<u>Net Assets with Donor Restrictions</u>	
Endowment net assets, July 1, 2023	\$ 143,632
Investment return (net)	<u>608</u>
Endowment net assets, June 30, 2024	144,240
Investment return (net)	<u>915</u>
Endowment net assets, June 30, 2025	<u>\$ 145,155</u>

**Note 10 – Fund-Raising and Special Events, Net**

Special events consist of various fund-raising events for the year ended June 30, 2025 and 2024, respectively, as follows:

**Fiscal year ended June 30, 2025:**

	<u>Mama's Day</u>	<u>Mama's Pies</u>	<u>Other Events</u>	<u>Total</u>
Special events revenue	\$ 21,175	\$ 31,958	\$ 42,988	\$ 96,121
Less: Direct expenses	<u>(92,998)</u>	<u>(30,811)</u>	<u>(18,966)</u>	<u>(142,775)</u>
Special events, net of direct expenses	<u>(71,823)</u>	<u>1,147</u>	<u>24,022</u>	<u>(46,654)</u>
Special events contributions	151,792	137,470	52,703	341,965
In-kind donations (see Note 11)	27,926	-	-	27,926
Less: Indirect expenses	<u>(25,504)</u>	<u>(27,300)</u>	<u>(19,176)</u>	<u>(71,980)</u>
Net	<u>154,214</u>	<u>110,170</u>	<u>33,527</u>	<u>297,911</u>
 Total Fund-Raising and Special Events	<u>\$ 82,391</u>	<u>\$ 111,317</u>	<u>\$ 57,549</u>	<u>\$ 251,257</u>

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

**Fiscal year ended June 30, 2024:**

	<u>Mama's Day</u>	<u>Mama's Pies</u>	<u>Other Events</u>	<u>Total</u>
Special events revenue	\$ 20,510	\$ 27,210	\$ 92,045	\$ 139,766
Less: Direct expenses	<u>(77,748)</u>	<u>(33,858)</u>	<u>(33,096)</u>	<u>(144,702)</u>
Special events, net of direct expenses	<u>(57,238)</u>	<u>(6,648)</u>	<u>58,949</u>	<u>(4,936)</u>
Special events contributions	126,598	122,351	114,155	363,104
In-kind donations (see Note 11)	30,776	463	304	31,543
Less: Indirect expenses	<u>(29,156)</u>	<u>(28,332)</u>	<u>(28,069)</u>	<u>(85,557)</u>
Net	<u>128,218</u>	<u>94,482</u>	<u>86,390</u>	<u>309,090</u>
Total Fund-Raising and Special Events	<u>\$ 70,980</u>	<u>\$ 87,834</u>	<u>\$ 145,339</u>	<u>\$ 304,154</u>

Contributions and In-kind donations in excess of the special events revenue, which consists of the exchange value of goods and services provided to participants, are included in the Statements of Activities in their respective categories.

**Note 11 – Donations In-Kind & Donated Services**

Mama's Kitchen received in-kind donations valued at \$38,992 and \$31,543 for the fiscal years ended June 30, 2025 and 2024, respectively. In-kind donations of goods and services consisted of the following:

	<u>2025</u>	<u>2024</u>
Mama's Day	\$ 27,926	\$ 30,776
Mama's Pies	-	463
Other programs and office supplies	<u>11,066</u>	<u>304</u>
Total Donations In-Kind	<u>\$ 38,992</u>	<u>\$ 31,543</u>

Mama's Kitchen also received donated delivery services for the years ended June 30, 2025 and 2024 valued at \$486,564 and \$512,554 that met the criteria under FASB ASC 958 as described in Note 1. Donated services consist of the following:

**MAMA'S KITCHEN**  
 A Not-For-Profit Organization  
 Notes to Financial Statements  
 For the Years Ended June 30, 2025 and 2024

---

	<u>2025</u>	<u>2024</u>
Volunteer Hours – Delivery Services	\$ 322,886	\$ 356,332
Mileage Driven	<u>163,678</u>	<u>156,222</u>
 Total Donated Services	 <u>\$ 486,564</u>	 <u>\$ 512,554</u>

**Note 12 – Employee Benefit Plan**

Mama's Kitchen sponsors a 401(K) profit sharing plan (a defined contribution plan) (the "Plan"). Employees who are 21 years old and work 1,000 hours are eligible to participate in the Plan after one year of employment. Participation commences on January 1 or July 1 commensurate with or next following meeting these requirements. Employer contributions to the Plan are a match based on each participant's salary deferrals. Participants are 100% vested in the employer contributions after completing five years of employment in which they have performed at least 1,000 hours of service. Mama's Kitchen's contribution to the Plan was \$23,225 and \$24,126 for the fiscal years ending June 30, 2025 and 2024, respectively.

**Note 13 – Liquidity and Availability of Financial Assets**

The following reflects Mama's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date. Amounts not available include amounts set aside for long-term investing in the quasi-endowment that could be drawn upon if the governing board approves that action. However, amounts already appropriated from either the donor-restricted endowment or board designated endowment for general expenditure within one year of the balance sheet date have not been subtracted as unavailable.

Financial assets, at year-end	\$ 9,099,935
Less those unavailable for general expenditures within one year, due to:	
Contractual or donor imposed restrictions:	
Long-term investments	<u>145,155</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 8,954,780</u>

**MAMA'S KITCHEN**  
A Not-For-Profit Organization  
Notes to Financial Statements  
For the Years Ended June 30, 2025 and 2024

---

As part of Mama's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, Mama's invests cash in excess of daily requirements in short-term investments. To help manage unanticipated liquidity needs, Mama's has a committed line of credit in the amount of \$1 million, which has it could draw upon further.

## **Supplemental Information**

## MAMA'S KITCHEN

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2025

<i>Federal Grantor/ Pass-Through Grantor/Program Title</i>	<i>Assistive Living Number</i>	<i>Pass-Through Entity Identifying Number</i>	<i>Federal Expenditures</i>
<b><i>U.S. Department of Health and Human Services (DHHS)</i></b>			
Pass-Through County of San Diego Health and Human Services Agency HIV Emergency Relief Project Grant	93.914	H89HA00001	\$ 601,208
<b><i>Department of Housing and Urban Development (HUD)</i></b>			
Pass-Through County of San Diego Health and Human Services Agency Housing Opportunities for Persons With AIDS	14.241	CH22F015	193,017
<b><i>CDBG Entitlement Grants Cluster</i></b>			
Pass-Through City of San Diego Economic Development Department Community Dependent Block Grant	14.218	B21MC060542	91,050
Pass-Through City of Vista Housing Division Community Development Block Grant	14.218	B21MC060575	14,759
Pass-Through City of El Cajon Housing Division Community Development Block Grant	14.218	B20MW060541	15,000
Pass-Through City of Escondido Housing and Neighborhood Services Community Development Block Grant	14.218	B22MC060552	10,000
Pass-Through City of Chula Vista Housing Division Community Development Block Grant	14.218	B23MC060540	10,000
Total CDBG Cluster			140,809
Total HUD			<u>333,826</u>
Total expenditures of federal awards			\$ 935,034

See independent auditor's report and note to schedules of expenditures of federal awards.

## MAMA'S KITCHEN

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2024

<i>Federal Grantor/ Pass-Through Grantor/Program Title</i>	<i>Assistive Living Number</i>	<i>Pass-Through Entity Identifying Number</i>	<i>Federal Expenditures</i>
<b><i>U.S. Department of Health and Human Services (DHHS)</i></b>			
Pass-Through County of San Diego Health and Human Services Agency HIV Emergency Relief Project Grant	93.914	H89HA00001	\$ 623,434
<b><i>Department of Housing and Urban Development (HUD)</i></b>			
Pass-Through County of San Diego Health and Human Services Agency Housing Opportunities for Persons With AIDS	14.241	CH22F015	194,180
<b><i>CDBG Entitlement Grants Cluster</i></b>			
Pass-Through City of San Diego Economic Development Department Community Dependent Block Grant	14.218	B21MC060542	50,000
Pass-Through City of Vista Housing Division Community Development Block Grant	14.218	B21MC060575	12,281
Pass-Through City of El Cajon Housing Division Community Development Block Grant	14.218	B20MW060541	10,000
Pass-Through City of Escondido Housing and Neighborhood Services Community Development Block Grant	14.218	B22MC060552	7,500
Pass-Through City of Chula Vista Housing Division Community Development Block Grant	14.218	B23MC060540	10,000
Total CDBG Cluster			89,781
Total HUD			<u>283,961</u>
Total expenditures of federal awards			\$ 907,395

See independent auditor's report and note to schedules of expenditures of federal awards.

## **MAMA'S KITCHEN**

### **NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED JUNE 30, 2025**

---

#### **Note 1 – Basis of Presentation**

The accompanying Schedules of Expenditures of Federal Awards (the ‘Schedules’) include the federal grant activity of Mama’s Kitchen (“Mama’s”) under the programs of the federal government for the years ended June 30, 2025 and 2024. The information in these schedules are presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedules present only a selected portion of the operations of Mama’s, they are not intended to and do not present the financial position, changes in net assets, or cash flows of Mama’s.

#### **Note 2 – Summary of Significant Accounting Policies**

Expenditures reported on the Schedules are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), wherein certain types of expenditures are not allowable or are limited as to reimbursements. Mama’s has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**LING & BOUMAN, LLP**

Certified Public Accountants  
4669 Murphy Canyon Road, Suite 130  
San Diego, California 92123  
Tel. (858) 467-4770 Fax (858) 467-4779

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED  
IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Directors  
Mama's Kitchen

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Mama's Kitchen (a nonprofit organization) ("Mama's"), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 4, 2025.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Mama's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Mama's internal control. Accordingly, we do not express an opinion on the effectiveness of Mama's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Mama's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Ling & Bowman, LLP*

December 4, 2025  
San Diego, California

**LING & BOUMAN, LLP**

Certified Public Accountants  
4669 Murphy Canyon Road, Suite 130  
San Diego, California 92123  
Tel. (858) 467-4770 Fax (858) 467-4779

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE  
REQUIRED BY THE UNIFORM GUIDANCE**

Board of Directors  
Mama's Kitchen

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Mama's Kitchen (a nonprofit organization) ("Mama's") compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Mama's major federal programs for the year ended June 30, 2025. Mama's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Mama's complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Mama's and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Mama's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Mama's federal programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Mama's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Mama's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Mama's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Mama's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Mama's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control over Compliance**

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in

internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "Ling & Bowman, LLP". The signature is fluid and cursive, with "Ling & Bowman" on the first line and "LLP" on the second line.

December 4, 2025  
San Diego, California

## MAMA'S KITCHEN

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2025

#### Section I – Summary of Auditor's Results

##### Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weaknesses identified?	<input type="checkbox"/> yes <input checked="" type="checkbox"/> X <input type="checkbox"/> none reported
Significant deficiencies identified?	<input type="checkbox"/> yes <input checked="" type="checkbox"/> X <input type="checkbox"/> none reported

Noncompliance material to financial statements noted?  yes  X  none reported

##### Federal Awards

Internal control over major programs:

Material weaknesses identified?	<input type="checkbox"/> yes <input checked="" type="checkbox"/> X <input type="checkbox"/> none reported
Significant deficiencies identified?	<input type="checkbox"/> yes <input checked="" type="checkbox"/> X <input type="checkbox"/> none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?  yes  X  none reported

Identification of major programs:

CFDA Number      Name of Federal Program

93.914      U.S. Department of Health and Human Services – Pass-Through  
County of San Diego Health and Human Services Agency

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee?  yes  no

## **MAMA'S KITCHEN**

### **SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2025**

#### **Section II – Financial Statement Findings**

No reportable conditions, material weaknesses, and instances of noncompliance were identified that related to the financial statements and that were required to be reported.

#### **Section III – Federal Award Findings and Questioned Costs**

No reportable conditions, material weaknesses, and instances of noncompliance, including questioned costs were identified that related to the Federal Awards and that were required to be reported by 2 CFR 200.516(a).

**MAMA'S KITCHEN**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**YEAR ENDED JUNE 30, 2025**

**Prior Audit Findings**

None

**MAMA'S KITCHEN**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**YEAR ENDED JUNE 30, 2025**

**Corrective Action Plan**

There was no corrective action plan that was required to be reported.